The SSTC has performed the activities as planned in order to achieve the specific results & benefits stated in the Four-Year Plan 2018/19 – 2021/22. The following areas have required and will require specific attention:

1. **Skill and competence requirements for ISU Speed Skating Officials**
   
   The officials at ISU Events are faced with new demands on top of the traditional tasks of ensuring safe, fair and equal conditions for the skaters and a consistent interpretation and enforcement of rules. Race schedules and in-field logistics need to be tightly managed to meet expectations and requirements of commercial and media interests, spectators and live TV audience. The introduction of new events and competition formats also adds new skill requirements, i.a. knowledge of new rules and increased attention to safety measures. The performance of the officials is subject to more intensive media exposure and closer scrutiny. The content of ISU courses, as well as the education activities of ISU Members, must be continuously developed in order to meet these challenges.

   The officials are still serving the ISU on a partly volunteer basis, but they execute their tasks in a professional context characterized by a changing environment of sophisticated technology and media coverage. The organization of ISU Events must take this into account, by providing adequate technical and administrative support to the officials i.a experienced Sport Expert and Race manager. The ISU Event management functions need to be continuously developed also for this reason.

2. **Recruitment and assessment of ISU Speed Skating Officials**
   
   Experiences from officiating at ISU Events are essential for individuals to develop the competence and qualities required. In the assignment of officials for ISU Events it is therefore important to have a perspective on “career development”, by giving the officials opportunities to be faced with new challenges and to gain experience from different venues and different types of Events. The teamwork between ISU officials is a key to successful performance, and an adequate mix of background and experiences must therefore be considered in composing the teams of ISU officials for the Events. Self-assessment, both at the individual level and within the group or team of officials, is an important means to ensure quality and consistency in performance and enforcement of rules. The use of new communication tools can play an important role in facilitating the contact between officials and with ISU in preparation for the Events and in assessments and documentation of experiences.

   We need efficient measures to attract younger officials, including special trainee programs for recently active skaters (cf. ISU Communication No. 1656). Member federations hosting ISU Events should give aspiring officials positions in their Event organization where they will gain insight in the role and tasks of ISU officials.

March 2022

### Seminars 2018/19 – 2021/22

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